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DIARY NOTES

DD/S *W*

11 June 1962

1. I conferred with Emmett Echols about General Carter's memorandum of 9 June 1962 requesting a comprehensive briefing on all of our personnel policies for all career services. Later in the day I discussed this with General Carter in order to elicit more specifically just what he wanted to be included in the briefing. While he certainly wanted the briefing and was interested in the performance of the Director of Personnel and the personnel system in general, I concluded, as a result of my conversation with him, that most of the things on his mind grew out of the [redacted] exercise and could be traced to faulty supervision by the command or line supervisor. (As a result of this conversation, I assume, he devoted most of the time at the DCI Staff Meeting on Tuesday morning, 12 June, to the subject of responsible supervisors.) We also agreed that the briefing which Emmett is preparing should be given at the Executive Committee Meeting on Monday, 25 June, and that we should plan a two-hour meeting.

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2. Matt Baird advised me that he telephoned [redacted] to inform him that we were not going to run his course this fall. Joe took this very well but wanted to get together with Matt and me to talk about some ideas which he has on management. I told Matt that I was too busy to do this for at least the next few weeks.

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3. I told Matt Baird that I approved of his enrolling [redacted] course.

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